

# THE TRILATERAL COMMISSION

APRIL 2013

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**Karsten Dybvad**, Director General and Chief Executive Officer, Confederation of Danish Industry, Copenhagen

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**Anna Ekström**, Director General, The Swedish National Agency for Education, Skolverket, Stockholm

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**Klaus-Dieter Frankenberger**, Foreign Editor, *Frankfurter Allgemeine Zeitung*, Frankfurt am Main

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\***Michael Fuchs**, Member of the German Bundestag, Berlin; Deputy Chairman of the CDU/CSU Parliamentary Group; former President, National Federation of German Wholesale & Foreign Trade; European Deputy Chairman, Trilateral Commission

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**Simon Henry**, Chief Financial Officer, Royal Dutch Shell, London

**Nigel Higgins**, Chief Executive, The Rothschild Group, London

**Wolfgang Ischinger**, Global Head of Government Relations, Allianz SE, Munich; Chairman, The Munich Security Conference on Security Policy; former European Member of the Troika on the Kosovo Status Determination; former German Deputy Foreign Minister and former German Ambassador to the United States and to the United Kingdom

\***Mugur Isarescu**, Governor, National Bank of Romania, Bucharest; former Prime Minister

**Baron Daniel Janssen**, Honorary Chairman, Solvay, Brussels

**Lady Barbara Judge**, Chairman, UK Pension Protection Fund, London; former Chairman, UKAEA (United Kingdom Atomic Energy Authority); former US Securities Exchange Commissioner

**Admiral Juhani Kaskeala**, Managing Director, Admiral Consulting Oy, Helsinki; former Chief of the Finnish Defence Forces;

\***Lord Kerr of Kinlochard**, Member of the House of Lords, London; Deputy Chairman, Scottish Power (Iberdrola); former Deputy Chairman, Royal Dutch Shell; former British Ambassador to the United States; former Secretary General, European Convention

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**Lauri Kivinen**, Chief Executive Officer, Yleisradio Oy, Helsinki

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**Eivind Kolding**, Chief Executive Officer, Danske Bank, Copenhagen

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**Gabor Kovacs**, Chairman and Chief Executive Officer, Bankar Holding; Founder, KOGART (the Kovacs Gabor Art Foundation), Budapest

**Jerzy Kozminski**, President and Chief Executive Officer, Polish-American Freedom Foundation; former Ambassador to the United States; former First Deputy Minister of Foreign Affairs, Warsaw

\***Ján Kubiš**, Special Representative of the UN Secretary General for Afghanistan and Head of the United Nations Assistance Mission in Afghanistan (UNAMA), Kabul; former Executive Secretary, UN Economic Commission for Europe (UNECE), Geneva; Former Minister of Foreign Affairs, Slovak Republic

**Jiri Kunert**, Chairman and Chief Executive Officer, UniCredit Bank Czech Republic; President of the Czech Association of Banks, Prague

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**Jean Lemierre**, Advisor to the Chairman, BNP Paribas, Paris

**Enrico Letta**, Member of the Italian Chamber of Deputies; former Under State Secretary in the Office of Prime Minister Prodi; former Minister of European Affairs, Industry, and of Industry and International Trade, Rome

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\***Bo Lidegaard**, Executive Editor-in-Chief, *Politiken*, Copenhagen

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**Lord Mandelson**, Member of the House of Lords; Chairman, Global Counsel; Senior Advisor, Lazard; former European Trade Commissioner; former First Secretary of State and Secretary of State for Business, Innovation and Skills in the UK; former Secretary of State for Northern Ireland and Former Trade and Industry Secretary in the UK

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**Dominique Moïsi**, Special Advisor to the Director General of the French Institute for International Relations (IFRI), Paris

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**Ewald Nowotny**, Governor of the Austrian National Bank; former Chief Executive Officer, BAWAG P.S.K., Vienna

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**Volker Perthes**, Executive Chairman and Director, German Institute for International and Security Affairs, Stiftung Wissenschaft und Politik (SWP), Berlin

\***Ursula Plassnik**, Ambassador of Austria to France; former Member of the Austrian Parliament; U.N. Special Envoy for International Women Issues; former Federal Minister for European and International Affairs, Vienna

**Ignacio Polanco**, Chairman, Grupo Prisa including *El Pais* and Timon, Madrid

**Borja Prado**, Chairman, Endesa; Chairman, Mediobanca Spain for Iberia and South-America, Madrid

**Rasvan Radu**, Chief Executive Officer, UniCredit Tiriatic Bank, Bucharest

**Luigi Ramponi**, Member of the Italian Senate; former Chairman of the Defence Committee of the Chamber of Deputies, Rome; former Deputy Chief of the Defence Staff (Italian Army)

**Wanda Rapaczynski**, Advisor to the Supervisory Board and former President of the Management Board, Agora, Warsaw

**Giuseppe Recchi**, Chairman, Eni, Rome

**Heinz Riesenhuber**, Member of the German Bundestag; former Federal Minister of Research and Technology, Berlin; Chairman of the Supervisory Boards of Kabel Deutschland and of Evotec

**Alexander Rinnooy Kan**, Professor, University of Amsterdam (UvA); former Chairman, Social and Economic Council of the Netherlands (SER), The Hague

**Gianfelice Rocca**, Chairman, Techint Group of Companies, Milan

**Fernando Rodés Vilà**, Vice Chairman, Havas, Barcelona

**Count Jacques Rogge**, President, International Olympic Committee, Lausanne; former President of the Belgian Federal Committee and of the European Olympic Committees

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**Rory Stewart**, Member of the British Parliament, London; former Ryan Family Professor of Human Rights, Kennedy School of Government, Harvard University

\***Petar Stoyanov**, former President of the Republic of Bulgaria; President, Center for Global Dialogue and Cooperation, Vienna

\***György Surányi**, Regional Head of Central Eastern Europe, Intesa Sanpaolo Group; Chairman, Central European International Bank (CIB), Budapest; former President of the National Bank of Hungary

\***Peter Sutherland**, Chairman, Goldman Sachs International; Chairman of the London School of Economics; UN Special Representative for Migration and Development; former Chairman, BP p.l.c.; former Director General, GATT/WTO; former Member of the European Commission; former Attorney General of Ireland; Honorary European Chairman, Trilateral Commission

**Mihai Tanasescu**, Vice-President and Member of the Management Committee, European Investment Bank, Luxembourg; former Senior Adviser and Member of the Executive Board, International Monetary Fund (IMF); former Minister of Public Finance of Romania, Bucharest

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**Elsbeth Tronstad**, Executive Vice President, SN Power; former Executive Director, Confederation of Norwegian Enterprise (NHO); former Executive Vice President, ABB, Oslo

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\***George Vassiliou**, former Head of the Negotiating Team for the Accession of Cyprus to the European Union; former President of the Republic of Cyprus; former Member of Parliament and Leader of United Democrats, Nicosia

**Franco Venturini**, Senior Editorial Commentator on Foreign Affairs, *Corriere della Sera*, Rome

**Vesa Vihriälä**, Managing Director, The Research Institute of the Finnish Economy (ETLA) & Finnish Business and Policy Forum (EVA), Helsinki

**Giuseppe Vita**, Chairman, UniCredit, Milan

**Antonio Vitorino**, President, Notre Europe-Jacques Delors Institute, Paris; former Member of the European Commission and of the European Parliament; former Member of the Portuguese Government, Lisbon

\***Marko Voljč**, Chief Executive Officer, Central and Eastern Europe and Russia Business Unit and Member of the Executive Committee, KBC Group, Brussels; former Chief Executive Officer, Nova Ljubljanska Banka, Ljubljana

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**Hans Wijers**, Deputy Chairman, Royal Dutch Shell; Member of the Supervisory Board, Heineken; former Chairman and Chief Executive Officer, Akzo Nobel, Amsterdam; former Minister for Economic Affairs; former Senior Partner, BCG

**Matthias Wissmann**, President, The German Association of the Automotive Industry (VDA), Berlin; former Member of German Bundestag; former Federal Minister

**Emilio Ybarra**, former Chairman, Banco Bilbao-Vizcaya, Madrid

### Former Members in Public Service

**Marta Dassù**, Secretary of State at the Ministry of Foreign Affairs, Rome; former General Director, Aspen Institute Italia; former Editor, *Aspenia*, Rome

**Grete Faremo**, Minister for Defence; former Norwegian Minister of Development Cooperation, Minister of Justice and Minister of Oil and Energy, Oslo

**Lord Green**, Minister of State for Trade and Investment, London

**Toomas Hendrik Ilves**, President of the Republic of Estonia, Tallinn

**Francis Maude**, Member of the British Parliament; Minister for the Cabinet Office and Paymaster General, London

**Mario Monti**, President of the Council of Ministers, Italy; former President, Bocconi University, Milan; former Member of the European Commission (Competition Policy and Internal Market); Honorary President, BRUEGEL, Brussels; former European Chairman, Trilateral Commission

**Margrethe Vestager**, Minister of Economy and of Internal Affairs; former Minister of Education, Copenhagen

## NORTH AMERICAN GROUP

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**Graham Allison**, Director, Belfer Center for Science and International Affairs, and Douglas Dillon Professor of Government, John F. Kennedy School of Government, Harvard University, Cambridge; former Dean, John F. Kennedy School of Government; former Special Advisor to the Secretary of Defense and former Assistant Secretary of Defense

**Dominic Barton**, Worldwide Managing Director, McKinsey & Company, London

**Alan R. Batkin**, Chairman, Converse Associates, Inc, New York; previously, Vice Chairman, Kissinger Associates, Inc.

**Ferdinando "Nani" Beccalli-Falco**, President and Chief Executive Officer (CEO) of GE Europe and CEO GE Germany, Frankfurt; Senior Vice President of GE and a member of the Corporate Executive Council

**\*C. Fred Bergsten**, Senior Fellow and Director Emeritus, Peterson Institute for International Economics, Washington; former U.S. Assistant Secretary of the Treasury for International Affairs



**\*Catherine Bertini**, Professor, Public Administration and International Affairs, Maxwell School of Citizenship and Public Affairs, Syracuse University; Co-Chair, Global Agricultural Development Initiative, The Chicago Council on Global Affairs

**Karan Bhatia**, Vice President and Senior Counsel, Global Government Affairs and Policy, General Electric Company, Washington

**Robert D. Blackwill**, Henry A. Kissinger Senior Fellow for U.S. Foreign Policy, Council on Foreign Relations, Washington; former Deputy Assistant to President George W. Bush and Deputy National Security Advisor for Strategic Planning; former Ambassador to India

**Adm. Dennis B. Blair**, former U.S. Director of National Intelligence; former Commander in Chief, U.S. Pacific Command

**Herminio Blanco Mendoza**, Founder and Chief Executive Officer, Soluciones Estratégicas, Mexico City; former Mexican Secretary of Commerce and Industrial Development

**Stephen W. Bosworth**, Dean, Fletcher School of Law and Diplomacy, Tufts University, Medford; former U.S. Ambassador to the Republic of Korea; former U.S. Special Representative for North Korea Policy

**Scott A. Brison**, Member of Parliament, House of Commons, Ottawa

**David Brooks**, Op-Ed Columnist, *The New York Times*, Washington

**Gord Brown**, Member of Parliament, House of Commons, Ottawa

**Harold Brown**, Counselor and Trustee, Center for Strategic and International Studies, Washington; former General Partner, Warburg Pincus & Company; former U.S. Secretary of Defense

**R. Nicholas Burns**, Professor of the Practice of Diplomacy and International Politics and Member of the Board, Belfer Center for Science and International Affairs, John F. Kennedy School of Government, Harvard University, Cambridge; former U.S. Under Secretary of State for Political Affairs

**Sylvia Mathews Burwell**, President, The Walmart Foundation, Bentonville

**Maria Amparo Casar**, Professor and Researcher, Centro de Investigacion y Docencia Economides (CIDE), Mexico City

**Wendy J. Chamberlin**, President, Middle East Institute, Washington; former U.S. Ambassador to Pakistan

**Raymond Chrétien**, Partner and Strategic Advisor, Fasken Martineau DuMoulin LLP, Montreal; Chairman of the Board of Directors of the Montréal Council on Foreign Relations (MCFR); former Associate Under Secretary of State of External Affairs; former Ambassador to the Congo, Belgium, Mexico, the United States, and France

**Eliot Cohen**, Robert E. Osgood Professor of Strategic Studies, Director of Strategic Studies Program, and Director of Philip Merrill Center for Strategic Studies, Paul H. Nitze School of Advanced International Studies, The Johns Hopkins University, Washington; former Counselor to the U.S. Secretary of State

**William T. Coleman III**, Chairman & CEO, Resilient Network Systems and Partner, Alsop Louie Partners, San Francisco

**William T. Coleman, Jr.**, Senior Partner and the Senior Counselor, O'Melveny & Myers, Washington; former U.S. Secretary of Transportation; Lifetime Trustee, Trilateral Commission

**Timothy C. Collins**, Chief Executive Officer and Senior Managing Director, Ripplewood Holdings, New York

**E. Gerald Corrigan**, Managing Director, Goldman, Sachs & Co., New York; former President, Federal Reserve Bank of New York

**David M. Cote**, Chairman and Chief Executive Officer, Honeywell International Inc., Morristown, NJ

**H. Lawrence Culp, Jr.**, President and Chief Executive Officer, Danaher Corporation, Washington

**Luis de la Calle**, Managing Director and Founding Partner, De la Calle, Madrazo, Mancera, S.C. (CMM), Mexico City; former Undersecretary for International Trade Negotiations

**Arthur A. DeFehr**, Chief Executive Officer, Palliser Furniture, Winnipeg, MB

**André Desmarais**, President and Co-Chief Executive Officer, Power Corporation of Canada, Montréal; Deputy Chairman, Power Financial Corporation

**Paula J. Dobriansky**, Distinguished National Security Chair at the U.S. Naval Academy; Adjunct Senior Fellow, Belfer Center for Science and International Affairs, John F. Kennedy School of Government, Harvard University; former U.S. Under Secretary of State for Democracy and Global Affairs

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**\*Kenneth M. Duberstein**, Chairman and Chief Executive Officer, The Duberstein Group, Washington; former Chief of Staff to President Ronald Reagan

**William C. Dudley**, President and Chief Executive Officer, Federal Reserve Bank of New York, New York

**Michael Duffy**, Washington Bureau Chief, TIME Magazine, Washington

**Peggy Dulany**, Founder and Chair, Synergos Institute, New York

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